- 4 volunteers to leave the room
- Positive reinforcement = cheer, applaud, "there you go," "yes," supportive comments when subject is moving <u>CLOSER</u> to the object
  - Otherwise, no talking!
- Pick an object (small, not hidden, visible)
- Need two timekeepers
  - Start timing when the person claps

Your task is to locate and touch a particular object in the room, and the class has agreed to help you. You cannot use words or ask questions. Please **clap** when you are ready to begin.

- ❖ Negative Reinforcement = hiss, boo, "no," "wrong," when subject is moving <u>FURTHER</u> away from the object
- ❖ Please refrain from making any personal comments → NOTHING NASTY

Your task is to locate and touch a particular object in the room, and the class has agreed to help you. You cannot use words or ask questions. Please **clap** when you are ready to begin.

- Was there a significant difference in time spent searching for the object?
- What was the difference in behavior of the volunteers?
- What are the implications of this exercise to shaping behavior in organizations?